

A meeting of the **OVERVIEW AND SCRUTINY PANEL (COMMUNITIES AND CUSTOMERS)** will be held in **CIVIC SUITE 0.1A, PATHFINDER HOUSE, ST MARY'S STREET, HUNTINGDON, PE29 3TN** on **TUESDAY, 2 FEBRUARY 2016** at **7:00 PM** and you are requested to attend for the transaction of the following business:-

**Contact
(01480)**

APOLOGIES

1. MINUTES (Pages 5 - 10)

To approve as a correct record the Minutes of the meeting held on 5th January 2016.

**A Green
388008**

2. MEMBERS' INTERESTS

To receive from Members declarations as to disclosable pecuniary and other interests in relation to any Agenda item.

3. NOTICE OF KEY EXECUTIVE DECISIONS (Pages 11 - 14)

A copy of the current Notice of Key Executive Decisions is attached. Members are invited to note the Plan and to comment as appropriate on any items contained therein.

**M Sage
388007**

4. HINCHINGBROOKE HOSPITAL IMPROVEMENT PLAN UPDATE AND COLLABORATION WITH PETERBOROUGH

To receive a presentation from Hinchingsbrooke Hospital's Chief Executive Officer, Lance McCarthy, on the Improvement Plan update and collaboration with Peterborough and Stamford Hospitals Trust.

5. ONE LEISURE STRATEGIC PLAN SCOPING REPORT (Pages 15 - 20)

The One Leisure Strategic Plan Scoping Report is to be presented to the Panel.

**J Wisely
388049**

6. SPORTS FACILITIES STRATEGY FOR HUNTINGDONSHIRE 2016-2021 SCOPING REPORT (Pages 21 - 42)

To receive a scoping report from the Head of Leisure and Health on the Sports Facilities Strategy for Huntingdonshire 2016 to 2021.

**J Wisely
388049**

7. WORKPLAN STUDIES (Pages 43 - 44)

To consider the work programmes of the Economy and Growth and Finance and Performance Overview and Scrutiny Panels.

**A Green
388008**

8. OVERVIEW AND SCRUTINY PROGRESS (Pages 45 - 48)

To consider a report on the Panel's activities and scrutinise decisions taken since the last meeting as set out in the Decision Digest (circulated separately).

A Green
388008

Dated this 25 day of January 2016



Head of Paid Service

Notes

1. Disclosable Pecuniary Interests

- (1) *Members are required to declare any disclosable pecuniary interests and unless you have obtained dispensation, cannot discuss or vote on the matter at the meeting and must also leave the room whilst the matter is being debated or voted on.*
- (2) *A Member has a disclosable pecuniary interest if it -*
 - (a) *relates to you, or*
 - (b) *is an interest of -*
 - (i) *your spouse or civil partner; or*
 - (ii) *a person with whom you are living as husband and wife; or*
 - (iii) *a person with whom you are living as if you were civil partners*

and you are aware that the other person has the interest.
- (3) *Disclosable pecuniary interests includes -*
 - (a) *any employment or profession carried out for profit or gain;*
 - (b) *any financial benefit received by the Member in respect of expenses incurred carrying out his or her duties as a Member (except from the Council);*
 - (c) *any current contracts with the Council;*
 - (d) *any beneficial interest in land/property within the Council's area;*
 - (e) *any licence for a month or longer to occupy land in the Council's area;*
 - (f) *any tenancy where the Council is landlord and the Member (or person in (2)(b) above) has a beneficial interest; or*
 - (g) *a beneficial interest (above the specified level) in the shares of any body which has a place of business or land in the Council's area.*

Non-Statutory Disclosable Interests

- (4) *If a Member has a non-statutory disclosable interest then you are required to declare that interest, but may remain to discuss and vote providing you do not breach the overall Nolan principles.*
- (5) *A Member has a non-statutory disclosable interest where -*
 - (a) *a decision in relation to the business being considered might reasonably be regarded as affecting the well-being or financial standing of you or a member of your family or a person with whom you have a close association to a greater extent than it would affect the majority of the council tax payers, rate payers or inhabitants of the ward or electoral area for which you have been elected or otherwise of the authority's administrative area, or*

- (b) it relates to or is likely to affect a disclosable pecuniary interest, but in respect of a member of your family (other than specified in (2)(b) above) or a person with whom you have a close association, or
- (c) it relates to or is likely to affect any body –

- (i) exercising functions of a public nature; or
- (ii) directed to charitable purposes; or
- (iii) one of whose principal purposes includes the influence of public opinion or policy (including any political party or trade union) of which you are a Member or in a position of control or management.

and that interest is not a disclosable pecuniary interest.

2. Filming, Photography and Recording at Council Meetings

The District Council supports the principles of openness and transparency in its decision making and permits filming, recording and the taking of photographs at its meetings that are open to the public. It also welcomes the use of social networking and micro-blogging websites (such as Twitter and Facebook) to communicate with people about what is happening at meetings. Arrangements for these activities should operate in accordance with guidelines agreed by the Council and available via the following link [filming, photography and recording at council meetings.pdf](#) or on request from the Democratic Services Team. The Council understands that some members of the public attending its meetings may not wish to be filmed. The Chairman of the meeting will facilitate this preference by ensuring that any such request not to be recorded is respected.

Please contact Mr Adam Green, Democratic Services Officer (Scrutiny), Tel No. 01480 388008/e-mail Adam.Green@huntingdonshire.gov.uk if you have a general query on any Agenda Item, wish to tender your apologies for absence from the meeting, or would like information on any decision taken by the Committee/Panel.

Specific enquiries with regard to items on the Agenda should be directed towards the Contact Officer.

Members of the public are welcome to attend this meeting as observers except during consideration of confidential or exempt items of business.

Agenda and enclosures can be viewed on the District Council's website – www.huntingdonshire.gov.uk (under Councils and Democracy).

If you would like a translation of Agenda/Minutes/Reports or would like a large text version or an audio version please contact the Elections & Democratic Services Manager and we will try to accommodate your needs.

Emergency Procedure

In the event of the fire alarm being sounded and on the instruction of the Meeting Administrator, all attendees are requested to vacate the building via the closest emergency exit.

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HUNTINGDONSHIRE DISTRICT COUNCIL

MINUTES of the meeting of the OVERVIEW AND SCRUTINY PANEL (COMMUNITIES AND CUSTOMERS) held in Civic Suite 0.1A, Pathfinder House, St Mary's Street, Huntingdon, PE29 3TN on Tuesday, 5th January 2016.

PRESENT: Councillor S J Criswell – Chairman.

Councillors D Brown, Mrs L A Duffy,
M Francis, R Fuller, T Hayward,
Mrs P A Jordan, P Kadewere and D J Mead.

APOLOGIES: Apologies for absence from the meeting were submitted on behalf of Councillors Mrs R E Mathews and M C Oliver.

IN ATTENDANCE: Councillors R Harrison and R Howe.

1. ELECTION OF CHAIRMAN

RESOLVED

that Councillor S J Criswell be elected Chairman of the Panel for the remainder of the Municipal Year.

Councillor S J Criswell in the Chair.

2. MINUTES

The minutes of the meeting of the Overview and Scrutiny Panel (Social Well-Being) held on 1st December 2015 were approved as a correct record and signed by the Chairman.

3. MEMBERS' INTERESTS

Councillor S J Criswell declared a non-statutory disclosable interest in relation to Minute Number 7 by virtue of his Membership of Cambridgeshire County Council.

4. APPOINTMENT OF VICE-CHAIRMAN

RESOLVED

that Councillor Mrs R E Mathews be appointed Vice-Chairman of the Panel for the remainder of the Municipal Year.

5. NOTICE OF KEY EXECUTIVE DECISIONS

The Panel received and noted the current Notice of Key Executive Decisions (a copy of which is appended in the Minute Book) which has been prepared by the Executive Leader for the period 1st January 2016 to 30th April 2016.

Members were informed that the One Leisure Strategic Plan and the

Sports Facilities Strategy for Huntingdonshire 2016-2021 would be presented to the Panel at the meeting in February 2016.

6. HUNTINGDONSHIRE COMMUNITY SAFETY PARTNERSHIP'S PERFORMANCE 2014/15

With the aid of a report by the Head of Community Services (a copy of which is appended in the Minute Book), Chief Inspector Laura Hunt discussed the Huntingdonshire Community Safety Partnership's Performance and the crime statistics for Huntingdonshire with the Panel.

The Panel had been informed that Cambridgeshire Constabulary now have a responsibility to record all reported crime regardless of whether there is any evidence that the crime has taken place, as a result this had the potential to skew statistics upwards.

Members were advised that overall crime in Huntingdonshire had reduced however there was an increase in the reporting of particular crimes. One trend that had been identified was the increase in violent crime including crime not causing injury which has been linked with domestic abuse crime.

The Panel was acquainted with Cambridgeshire Constabulary's five priority areas which are:

- Dwelling Crime;
- Child Sexual Exploitation;
- Domestic Abuse;
- Serious Sexual Offences; and
- Emergency Response.

In response to a concern expressed with regards to grooming and the Police response time Chief Inspector Hunt informed the Panel that the Constabulary had carried out training and refocussed their priorities in order to tackle grooming and Child Sexual Exploitation (CSE). In addition Chief Inspector Hunt emphasised that it was very important that the message gets out into the community that the Constabulary would take all reports of CSE and grooming seriously.

Following a question regarding drugs the Panel was informed that there is a problem with drug suppliers from the cities, in particular London, coming to the District and using the homes of vulnerable drug users. Chief Inspector Hunt informed Members that this is an issue which the Constabulary are working to resolve.

The Panel noted that despite the complexities of telephone and internet fraud action can be taken at local level to assist in the prevention of fraud. Awareness raising and education is key to ensure that people don't fall victim to fraud.

Concern was raised in regards to the lack of Police response to incidents in St Ives as a result of the night time economy. In particular advice was given to licence holders that the Police do not want incidents to be reported as it is unlikely that there would be a response. Chief Inspector Hunt stated that the advice given was incorrect and it was important that all incidents are reported.

In response to a question regarding dispersal orders and individuals carrying weapons in a public place Members were informed that dispersal orders would not be used for such incidents and that stop and searches should be used instead.

Following the conclusion of the discussion the Panel thanked Chief Inspector Hunt for her time.

7. VOLUNTARY SECTOR GRANT FUNDING 2016/17 TO 2019/20

With the aid of a report by the Head of Community Services (a copy of which is appended in the Minute Book) the Voluntary Sector Grant Funding 2016/17 to 2019/20 report was presented to the Panel. Members were informed that the Council's three year funding arrangement with the voluntary sector was ending on 31st March 2016 and the report sought the views of Members to inform a future funding arrangement.

In addition the Panel was told that funding for the Voluntary Sector Grant is being considered as part of the zero based budgeting of the main Council budgets and formed an integral part of the Medium Term Financial Strategy (MTFS). Members were informed that the Council's current financial objective was to reduce all budgets by around 38% by March 2020 which would therefore be likely to result in an overall reduction of the voluntary sector budget.

The Panel was presented with five options for future voluntary sector funding budgets, which are:

- Option 1 – make no change to the level of funding, currently at around £236k, allocated by the Council to the voluntary sector;
- Option 2 – reduce the budget over the term of the MTFS, such that in year 4 the reduction of 38% is achieved;
- Option 3 – reduce the budget in year 1 but then provide an equal annual payment equivalent to the same total amount of spend as Option 2;
- Option 4 – reduce the budget to the value of the MTFS in year 4 with immediate effect; and
- Option 5 – stop funding the Voluntary Sector with immediate effect.

Members noted that for the three years up 2015/16 the Council have provided grants to the following voluntary sector organisations:

- Rural Cambridgeshire Citizens Advice Bureau;
- Disability Information Services Huntingdonshire;
- Hunts Forum for Voluntary Organisations;
- Care Network;
- Huntingdon Volunteer Centres; and
- Huntingdon Shopmobility.

The Panel had been advised of three options with regards to the allocation of funding for the voluntary sector.

- Option A was the continued funding to all the organisations

that the Council funds;

- Option B sought to reduce the number of organisations funding directly by the Council and engage with umbrella organisations that through their funding supports others; and
- Option C was developing a joint commissioning approach for voluntary sector services at a District level with Cambridgeshire County Council.

The Panel expressed their concern that the options report had not been submitted earlier, following the initial review of this issue at the October meeting of the Panel, as it does not give Members the requisite time to fully consider the options available. In addition the Panel thought it was unfair that the Voluntary Sector would only be given a month's notice before a potential reduction in funding following consideration of the budget in February.

Members had further concerns that the options report did not contain the effect a reduction of funding would have upon the organisations in receipt of voluntary sector funding. Furthermore the Panel would like to have seen the advantages the work of the organisations has upon the District in terms of outcomes for local residents.

The Panel discussed the merits of forming a working group to investigate the funding options with the condition that the funding for the voluntary sector organisations continues at the current level for 2016/17. Members expressed a preference for the Council to set the priorities it wants the voluntary sector organisations to achieve, allocate funding and then invite voluntary sector organisations to bid for funding. The Panel,

RESOLVED

- i) not to recommend any of the options presented in the report.
- ii) to recommend to Cabinet that funding for voluntary sector organisations remains as it is for the next 12 months in order for work to be carried out and completed on finding an alternative funding arrangement which can be in place for 2017/18.
- iii) to form a working group to investigate alternative funding options with the group reporting back to the Panel by June 2016.

8. ANNUAL EQUALITY PROGRESS REPORT 2015

With the aid of a report by the Policy, Performance and Transformation Manager (a copy of which is appended in the Minute Book) the Annual Equality Progress Report 2015 was presented to the Panel. Members had been informed that the Council are looking to introduce a more proportionate and effective response to the Council's Public Sector Equality Duty.

The Panel had been advised that it would be up to individual managers to ensure equality compliance. This was seen as a more efficient use of time and resource compared to the model of

monitoring equality compliance from a central location.

In response to a question regarding equality, the Panel was informed that the Equality Duty consists of a general duty and several specific duties, which are intended to help public bodies meet the general duty. The general duty requires public bodies to have due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited under the Act;
- advance equality of opportunity between people who share a protected characteristic and people who do not share it, and
- foster good relations between people who share a protected characteristic and people who do not share it.

Following the question as to why the report was presented to the Panel and not the Employment Panel, Members were informed that the report affects customers as well as employees in addition it was noted that the role of the Panel is to scrutinise meaning that it can scrutinise any piece of Council business within the Panel's remit.

(At 8.28pm, during the discussion on this item, Councillor D J Mead left the meeting).

9. RESPONSE TO RECOMMENDATIONS OF AFFORDABLE HOUSING WORKING GROUP

With the aid of a report by the Executive Leader and Chairman of the Cabinet (a copy of which is appended in the Minute Book) the response by the Cabinet to findings and recommendations of the Affordable Housing Working Group was presented to the Panel.

Members were informed that the recommendations of the Affordable Housing Working Group were fully considered and endorsed by the Cabinet. In addition the Cabinet resolved that the Council should take legal advice to explore the options to protect local houses for local people on rural development schemes.

The Panel noted that the Cabinet expressed congratulations to the Working Group for the comprehensive report.

10. WORKPLAN STUDIES

The Panel received and noted a report (a copy of which is appended in the Minute Book) which contained details of studies being undertaken by the Overview and Scrutiny Panels for Economy and Growth and Finance and Performance.

(At 8.30pm, during the discussion on this item, Councillor D J Mead returned to the meeting).

11. OVERVIEW AND SCRUTINY PROGRESS

With the aid of a report by the Democratic Services Officer (Scrutiny) (a copy of which is appended in the Minute Book) the Panel reviewed the progress of its activities since the last meeting. In addition Members had the opportunity to discuss issues arising from the

Decision Digest (circulated separately).

The Panel was informed of an article in the Hunts Post regarding the potential loss of services at Hinchingsbrooke Hospital. As a result of this Members indicated that they would like to invite Lance McCarthy, Chief Executive Officer of Hinchingsbrooke Hospital to the Panel meeting in February 2016.

Chairman

NOTICE OF KEY EXECUTIVE DECISIONS INCLUDING THOSE TO BE CONSIDERED IN PRIVATE

Prepared by Councillor J D Ablewhite
Date of Publication: 13 January 2016
For Period: 1 February 2016 to 31 May 2016

Membership of the Cabinet is as follows:-

Councillor J D Ablewhite	- Executive Leader of the Council	3 Pettis Road St. Ives Huntingdon PE27 6SR Tel: 01480 466941 E-mail: Jason.Ablewhite@huntingdonshire.gov.uk
Councillor R C Carter	- Executive Councillor for Operations & Environment	5 The Paddock Bluntisham Huntingdon PE28 3NR Tel: 07986 325637 E-mail: Robin.Carter@huntingdonshire.gov.uk
Councillor S Cawley	- Executive Councillor for Organisational Change & Development	6 Levers Water Huntingdon PE29 6TH Tel: 01480 435188 E-mail: Stephen.Cawley@huntingdonshire.gov.uk
Councillor D B Dew	- Executive Councillor for Strategic Planning & Housing	4 Weir Road Hemingford Grey Huntingdon PE28 9EH Tel: 01480 469814 E-mail: Douglas.Dew@huntingdonshire.gov.uk

Councillor J A Gray - Executive Councillor for Resources	Vine Cottage 2 Station Row Catworth Huntingdon PE28 0PE Tel: 01480 861941 E-mail: Jonathan.Gray@huntingdonshire.gov.uk
Councillor R Harrison - Executive Councillor for Strategic Economic Development & Legal	55 Bushmead Road Eaton Socon St Neots PE19 8GC Tel: 01480 406664 Email: Roger.Harrison@huntingdonshire.gov.uk
Councillor R Howe - Deputy Executive Leader of the Council with responsibility for Commercial Activities	The Old Barn High Street Upwood Huntingdon PE26 2QE Tel: 01487 814393 E-mail: Robin.Howe@huntingdonshire.gov.uk
Councillor D M Tysoe - Executive Councillor for Customer Services	Grove Cottage Maltings Lane Ellington Huntingdon PE28 OAA Tel: 01480 388310 E-mail: Darren.Tysoe@huntingdonshire.gov.uk

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Notice is hereby given of:

- Key decisions that will be taken by the Cabinet (or other decision maker)
- Confidential or exempt executive decisions that will be taken in a meeting from which the public will be excluded (for whole or part).

A notice/agenda together with reports and supporting documents for each meeting will be published at least five working days before the date of the meeting. In order to enquire about the availability of documents and subject to any restrictions on their disclosure, copies may be requested by contacting the Democratic Services Team on 01480 388169 or E-mail Democratic.Services@huntingdonshire.gov.uk. Agendas may be accessed electronically at www.huntingdonshire.gov.uk.

Formal notice is hereby given under The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that, where indicated part of the meetings listed in this notice will be held in private because the agenda and reports for the meeting will contain confidential or exempt information under Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it. See the relevant paragraphs below.

Any person who wishes to make representations to the decision maker about a decision which is to be made or wishes to object to an item being considered in private may do so by emailing Democratic.Services@huntingdonshire.gov.uk or by contacting the Democratic Services Team. If representations are received at least eight working days before the date of the meeting, they will be published with the agenda together with a statement of the District Council's response. Any representations received after this time will be verbally reported and considered at the meeting.

Paragraphs of Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) (Reason for the report to be considered in private)

1. Information relating to any individual
2. Information which is likely to reveal the identity of an individual
3. Information relating to the Financial and Business Affairs of any particular person (including the Authority holding that information)
4. Information relating to any consultations or negotiations or contemplated consultations or negotiations in connection with any labour relations that are arising between the Authority or a Minister of the Crown and employees of or office holders under the Authority
5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings
6. Information which reveals that the Authority proposes:-
 - (a) To give under any announcement a notice under or by virtue of which requirements are imposed on a person; or
 - (b) To make an Order or Direction under any enactment
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.

Huntingdonshire District Council
 Pathfinder House
 St Mary's Street
 Huntingdon PE29 3TN.

- Notes:- (i) Additions changes from the previous Forward Plan are annotated ***
 (ii) Part II confidential items which will be considered in private are annotated ## and shown in italic.

3 Subject/Matter for Decision	Decision/ recommendation to be made by	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
Approval of Final 2016/17 Revenue and Capital Budgets and Medium Term Financial Strategy 2017/18 to 2020/21	Cabinet	11 Feb 2016		Clive Mason, Head of Resources Tel No. 01480 388157 email: Clive.Mason@huntingdonshire.gov.uk		J Gray	Finance and Performance
Treasury Management Strategy 2016/17	Cabinet	11 Feb 2016		Clive Mason, Head of Resources Tel No. 01480 388157 email: Clive.Mason@huntingdonshire.gov.uk		J Gray	Finance and Performance
One Leisure Strategic Plan	Cabinet	17 Mar 2016		Ms Jayne Wisely, Head of Leisure and Health Tel No. 01480 388049 email: Jayne.Wisely@huntingdonshire.gov.uk		R Howe	Communities and Customers

Subject/Matter for Decision	Decision/ recommendation to be made by	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
Shared Services Governance	Cabinet	17 Mar 2016		Mrs Joanne Lancaster, Managing Director Tel No. 01480 388001 email: Joanne.Lancaster@huntingdonshire.gov.uk		S Cawley	Finance and Performance
Sports Facilities Strategy for Huntingdonshire 2016 - 2021	Cabinet	17 Mar 2016		Ms Jayne Wisely, Head of Leisure and Health Tel No. 01480 388049 email: Jayne.Wisely@huntingdonshire.gov.uk		R Howe	Communities and Customers
Housing Strategy 2016 - 2020 ***	Cabinet	21 Apr 2016	<p>Housing Strategy 2012-15 http://www.huntingdonshire.gov.uk/media/1342/housing-strategy-2012-2015.pdf</p> <p>Housing and Planning Bill 2015-16 http://services.parliament.uk/bills/2015-16/housingandplanning.html</p>	Jo Emmerton, Housing Strategy Manager Tel No. 01480 388203 email: Jo.Emmerton@huntingdonshire.gov.uk		D Dew	Communities and Customers

Agenda Item 5

**Public
Key Decision No**

HUNTINGDONSHIRE DISTRICT COUNCIL

Title/Subject Matter: One Leisure Strategic Plan Scoping Report

Meeting/Date: Overview and Scrutiny Panel (Communities and Customers)
– 2nd February 2016.

Executive Portfolio: Councillor Robin Howe – Executive Member for Commercial Activities

Report by: Head of Leisure and Heath

Ward(s) affected: All Wards

Executive Summary:

The purpose of this report is to update Members on the outline scope and work to date to produce a strategic plan for One Leisure 2016-21.

Recommendation:

Members views are sought on progress to date and to make comment on the scope and of the plan and strategic priorities.

1. WHAT IS THIS REPORT ABOUT

- 1.1 Currently One Leisure does not have a strategic plan to guide the facility operations, development and strategic facility investment over the next 5 years. The strategic plan is currently in the process of being developed.
- 1.2 This report will outline the scope and strategic themes document, as well as the progress that has been made to date.

2. BACKGROUND

- 2.1 Historically, One Leisure has operated in a deficit position, with annual losses recently exceeding £2m. Over the last two years there has been a significant transformation of the management culture within the business, which has brought a new commercial focus, with the emphasis on improved services and financial discipline. For the first time, the end of year financial out-turn will show One Leisure operating in a surplus position. To support and provide structure to sustained growth, it is essential that a strategic plan is in place.
- 2.2 A scoping / planning session was held in late September with the Portfolio Holder, key One Leisure staff, Head of Service and the Corporate Director. This was facilitated by V4 Services, who have extensive expertise in the delivery of Sport and Leisure Services. This discussion led to the development of the core values for One Leisure, what the brand and facilities mean to our customers and how we can harness the best of what we currently do and have to drive improvements into the future.
- 2.3 The approach taken was to visualise and describe One Leisure as a highly successful business at the end of 2021 and then define what it would take in management, marketing and investment to reach that position over a five year period.

3. STRATEGIC PRIORITIES

- 3.1 The emerging vision and aims of One Leisure are as follows:-
- It is the **Vision** of One Leisure to inspire our communities into more active, healthy and fulfilling lifestyles. This will be achieved through a varied programme that will include sport and recreational activities, entertainment and social events.
 - One Leisure aspires to be an outstanding provider of Leisure and Health opportunities that enables us to be the best that we can be which exceeds the expectations of our customers and staff.
- 3.2 There will be three key strategic themes that will be the pillars on which the strategy is built, these are:-
- *Our People*
 - *Our Customers*
 - *Our Facilities*

Developing and delivering best practice around the strategic themes, will allow One Leisure to be the best it can be and deliver sustained commercial success

3.2.1 What do our PEOPLE look like?

- We want excellent, engaged, welcoming (smiling) staff with the right attitude
- We understand that recruitment, selection and retention of exceptional people will drive our business
- We want to identify talent and develop the stars of the future
- We want to provide our people with career development opportunities
- We want to be the employer of choice
- We want our people to maintain professional standards and behaviours at all times

3.2.2 Understanding our CUSTOMERS better (old and new)

- Identify and understand our customers and what they want and need from us – market segmentation
- Meet the expectations of our customers by delivering a diverse and consistent activity and entertainment programme
- Grow our customer base and retain them – more people more often
- Ensure they receive outstanding customer service
- Retain customers – fun, value activities, enjoyment, achievement of results
- Provide value

3.2.3 Our FACILITIES

- To provide the quality of facility that our customers expect
- Maintain a standard of equipment that meets the expectation of our customers with up to date functionality
- To be exceptionally clean
- Reliable and well maintained
- Provide Investment in facilities and equipment to meet the demands of changing and growing population
- To be the facility of choice in our area

3.3 Market segmentation and market growth will be a key driver for the strategic plan and the development of the financial plan. Sport England Market Segmentation has been used to identify the local profile of the population. This has been mapped and overlaid with the current membership base profile to show areas where there is under and over representation of the current user base to that of the population. This identify areas and the type of market segment where there is the potential to grow the business, through programming, and specific marketing and promotional activities.

3.4 The financial plan will be built around the growth in the user base which will be a combination of new users and existing customers using the facility more often. The financial plan will reflect the strategic investment (both revenue and capital) to support the growth agenda.

4 KEY IMPACTS/RISKS

4.1 No Impacts or risks identified for the purpose of this report.

5. WHAT ACTIONS WILL BE TAKEN/TIMETABLE FOR IMPLEMENTATION

- 5.1 To underpin the implementation of the strategy an action plan will be developed to drive forward the delivery of the three strategic themes; our people, our customers and our facilities. To date One Leisure staff have been engaged in separate themed focus groups to determine 'what does this mean' and what will 'being the best we can be' look like in reality, this is being fed into the action plan.
- 5.2 It is proposed that the final plan will be presented to Overview & Scrutiny (Communities and Customers) on the 1st March, before it is recommended to Cabinet for approval on the 17th March.

6. LINK TO THE CORPORATE PLAN

- 6.1 The strategy when completed will link to all of the corporate objectives, but specifically the following:

A strong local economy – Provision of employment opportunities for all sectors of the community. One Leisure being the employer of choice both within the sector and district.

Sustainable growth – Providing the right facilities to support the housing growth within the district. Linked to the District Sports Facilities Strategy

Working with our communities – providing a strategic framework that will deliver the right activities / facilities to the right people, at the right time.

Ensuring we are a customer focussed and service led Council – we will provide the right activities that customers want and will use on a regular basis.

7. CONSULTATION

- 7.1 None arising as part of this report.

8. LEGAL IMPLICATIONS

- 8.1 None arising as part of this report.

9. RESOURCE IMPLICATIONS

- 9.1 None arising as part of this report.

10. OTHER IMPLICATIONS

- 10.1 None arising as part of this report.

11 REASONS FOR THE RECOMMENDED DECISIONS

- 11.1 Overview and Scrutiny Members requested that they are able to consider and influence the strategy prior to its completion.

BACKGROUND PAPERS

None.

CONTACT OFFICER

Jayne Wisely – Head of Leisure and Health
Tel No. 01480 388049

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Agenda Item 6

Public
Key Decision No

HUNTINGDONSHIRE DISTRICT COUNCIL

Title/Subject Matter: Huntingdonshire Sports Facility Strategy Scoping Report

Meeting/Date: Overview and Scrutiny Panel (Communities and Customers)
– 2nd February 2016.

Executive Portfolio: Councillor Robin Howe – Executive Member for Commercial Activities

Report by: Head of Leisure and Heath

Ward(s) affected: All wards

Executive Summary:

The purpose of this report is to update Members of the outline scope and work to date to produce a revised district wide Sports Facility Strategy 2016-21.

Recommendation:

Members' views are sought on progress to date and to make comment on the scope and content of the strategy.

1. WHAT IS THIS REPORT ABOUT

1.1 The Huntingdonshire Sports Facility Strategy has expired and there is a requirement to update the previous strategy to demonstrate the strategic facility requirements within the district. As well as the updated document providing a strategic framework for facility development, it will specifically:-

- Update the audit of current sports facilities provision within the district (not only those that are under HDC control, but facilities that are owned / operated by Town / Parish Councils, Education Establishments, Private Organisations and Community Groups)
- Provide a shared vision for the future of the district's facilities
- Promote the role of sports facilities in health improvement, active lifestyles and contribution to the local economy
- Make the case for funding opportunities
- Ensure sport is recognised within the planning context in particular with relation to new housing developments and developer contributions
- Seek to protect and improve locally important sports facilities
- Increase public awareness of the district's sports facilities

1.2 This report will outline the scope of the strategic document, as well as the progress that has been made to date.

2. BACKGROUND

2.1 The Sports Facility Strategy 2016-21 will follow the same format as the previous strategy and also use the same facility standards that have been adopted by Huntingdonshire District Council in 2008 and subsequently as part of the Local Development Framework Developer Contributions Supplementary Planning Document in 2011. The standards were developed using Sport England's national methodology. This will provide a robust evidence base.

2.2 The Scope of the Strategy includes all known sport facility provision within the district; however this does not include any informal outdoor sports provision such as parks and open spaces:

- **Indoor Sports Facilities:** to include sports halls, swimming pools, fitness studios, aerobics/dance studios, squash courts, indoor tennis courts, activity halls etc
- **Outdoor Sports Facilities:** to include golf courses, tennis courts, bowling greens, sports pitches
- **Watersports Facilities:** to include but not exhaustive rowing, sailing and paddle sports
- **Specialist Facilities:** to include but not exhaustive gymnastics, table tennis, trampolining

Whilst Huntingdonshire District Council provides, manages and maintains a diverse range of facilities, this strategy recognises the invaluable role of other providers including private, voluntary and education provision therefore all known provision will be considered.

3. ANALYSIS

3.1 The content of the strategy will include the following sections.

Introduction – Background, Vision, Aims, Scope

Context - District Profile, Policy Background (National Policy Context, Local Policy Context), Housing Growth Impact, Overview of current participation in sport, Active People Key Results, Improving the quality of life for our communities, Economic Value of Sport

Consultation – Informing the Strategy, Partners & Stakeholders,

Audit of Provision - Overview of Provision, Local Standards for Sport, Existing Provision and Future Needs, Other Sports Facilities in Huntingdonshire.

Sports Facilities Priorities in Huntingdonshire -, Sports Priority Matrix, Rationale behind the Sports Priority Matrices, Existing Strategic Facilities, Existing sports facilities in need of refurbishment/upgrade, Gaps in Provision, Sites where new facilities are required to meet identified strategic need, priority for future investment

Strategic Overview - Policy Recommendations

A draft version of the facility strategy to date can be seen in Appendix 1.

4 KEY IMPACTS/RISKS

4.1 No Impacts or risks identified for the purpose of this report.

5. WHAT ACTIONS WILL BE TAKEN/TIMETABLE FOR IMPLEMENTATION

5.1 The Active Lifestyles team are currently consulting with all known facility operators to update the facility database. When this has been completed a localised copy of the database will be sent to the Parish Council to confirm it is correct for their Parish, additionally identify any omissions and future developmental plans they have that may impact upon future needs.

5.2 National Governing Bodies of Sport (NGBs) will / have been consulted to determine the impact of their future plans within the district.

5.3 It is anticipated the strategy will be finalised in the spring and will be adopted through the committee structure.

6. LINK TO THE CORPORATE PLAN

6.1 The strategy when completed will link to all of the corporate objectives, but specifically the following three:

A strong local economy – the economic impact of facility development / provision and employment

Sustainable growth – future needs assessment of facility requirements

Working with our communities – providing a strategic facility framework that will deliver the right facilities to the right people

7. CONSULTATION

7.1 In developing the strategy, colleagues from Operations and Planning policy have been consulted and their comments incorporated within the document.

7.2 Parish and NGBs will be consulted regarding their future sports facility plans and these will be incorporated within the strategy.

8. LEGAL IMPLICATIONS

8.1 None arising as part of this report.

9. RESOURCE IMPLICATIONS

9.1 None arising as part of this report, however the final strategy will identify the resource implications.

10. OTHER IMPLICATIONS

10.1 None arising as part of this report.

11 REASONS FOR THE RECOMMENDED DECISIONS

11.1 Overview and Scrutiny Members requested that they are able to consider and influence the strategy prior to its completion.

12. LIST OF APPENDICES INCLUDED

Appendix 1 - Current Draft version of the Sports Facility Strategy to date.

BACKGROUND PAPERS

None.

CONTACT OFFICER

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Sports Facilities Strategy 2016-2021

1 Introduction

1.1 Background

Huntingdonshire District Council has identified the need to refresh the existing Sports Facilities Strategy for the district to guide the future provision of sports facilities in the district. The need for a current framework for future investment is particularly critical given the projected population growth within Huntingdonshire.

1.2 Vision of the Strategy

The purpose of the Strategy is to provide an overview of sports facilities in the district, as well as establishing a clear framework for the prioritisation, provision and enhancement of sports facilities. The over-arching vision for this strategy is:

“To improve health and well-being, we will work with partners to provide accessible leisure and green spaces opportunities.”

(Huntingdonshire District Council’s Corporate Plan 2015/16)

1.3 Aims of the Strategy

- 1.3.1 Update audit of current sports facilities provision
- 1.3.2 Provide a shared vision for the future of the district’s sports facilities
- 1.3.3 Promote the role of sports facilities in health improvement, active lifestyles and contribution to the local economy
- 1.3.4 Make the case for funding opportunities
- 1.3.5 Ensure sport is recognised within the planning context in particular in relation to new housing developments
- 1.3.6 Seek to protect and improve locally important sports facilities
- 1.3.7 Increase public awareness of the district’s sports facilities

1.4 Scope of the Strategy

The strategy includes all known sports facility provision within the district:

Indoor Sports Facilities: to include sports halls, swimming pools, fitness studios, aerobics/dance studios, squash courts, indoor tennis courts, activity halls etc

Outdoor Sports Facilities: to include golf courses, tennis courts, bowling greens, sports pitches

Watersports Facilities: to include but not exhaustive rowing, sailing, motor sports and paddle sports

Specialist Facilities: to include but not exhaustive gymnastics, table tennis, trampolining etc

Whilst Huntingdonshire District Council provides, manages and maintains a diverse range of facilities, this strategy recognises the invaluable role of other providers including private, voluntary and education provision therefore all known provision will be considered.

2 Context

2.1 District Profile

The district of Huntingdonshire covers an area of approximately 350 square miles. In 2013 an estimated 172,000 people lived in Huntingdonshire (Mid 2013 estimate, ONS, Huntingdonshire Health Profile 2015). The population has increased by 5% since 2001 and it is forecast to increase by a further 7% by 2031 (the Cambridgeshire County Council Research Group (CCCRG) reports)

A large proportion (approximately half) of the population is found within four market towns: Huntingdon, St Neots, St Ives and Ramsey with the remaining residents distributed within key settlements and rural villages. Much of the population growth has been and will continue to be around St Neots and Huntingdon. The rural nature of the district means access to sporting facilities is a challenge to ensure accessible participation opportunities to rural communities.

The age structure is forecast to age in the future, with all age groups younger than 64yrs decreasing as proportions of total population and all older age groups increasing. Whereas in 2001 54% of the population was younger than 40yrs, in 2031 that proportion is expected to drop to 42%. Proportional increases will occur in the 65yrs+ age group, from 13% in 2001 to 27% in 2031. The biggest proportional decline will occur in the 25-39yrs age group, from 23% in 2001 to approximately 17% in 2021. Similarly, the proportion of under-20yrs is expected to decline from 26% of the population in 2001 to 21% in 2031.

Transport links within the district are good with roads such as the A1 and A14 which in turn link the M1, M11 and M6 motorways. The Guided Busway links the central part of the district to Cambridge and direct rail links exist via the East Coast Mainline to Peterborough and London.

In terms of Health, Huntingdonshire has the third lowest level of overall mortality in Cambridgeshire. The most common causes of premature deaths are circulatory diseases and cancer. Public Health England identifies the priorities in Huntingdonshire to be (Huntingdonshire Health Profile 2015):

- Reducing excess weight in adults and children
- Improving mental wellbeing in adults and children and
- Supporting older people to live independently safe and well

Disabled People participate at a much lower rate than those with no limiting disability (70% of people with a limiting disability undertake zero participation in sport and active recreation compared to only 40% of people with no limiting disability. (Active People Survey 2011/13 APS6/7).

2.2 Policy Background

2.2.1 National Policy Context

In 2015 the Government launched a new strategy for sport 'Sporting Future: A New Strategy for an Active Nation'. The Government recognises Local Authorities are the biggest public sector investor in sport and physical activity, spending over £1bn per year, excluding capital spend. However they are not the sole provider of sports facilities.

The strategy follows the 'Moving More, Living More' report of February 2014 whereby Government committed to reducing physical inactivity. This also reiterated the Government's aim to increase the number of people meeting the UK Chief Medical Officer (CMO) guidelines on physical activity and reduce the number of people deemed to be inactive (defined as those being active for less than 30 minutes a week).

Public Health England's 'Everybody Active, Every Day' report in October 2014 set out clear guidance for public sector bodies and others to promote physical activity, under the four themes of:

- Active society: creating a social movement
- Moving professionals: activating networks of expertise
- Active environments: creating the right spaces
- Moving at scale: interventions that make us active

The need for good quality, fit for purpose facilities that facilitate people to be active is central to achieving these national aims.

2.2.3 Local Policy Context

The Cambridgeshire Health and Wellbeing Strategy (2012-2017) recognises the need for good health and wellbeing as being central to people leading active and fulfilled lives. The priorities of the strategy reflect the need for a safe and sustainable environment and the need to support people throughout their lives, from a positive start for children to keeping older people independent, safe and well. Priority 5 in particular, highlights the importance of the built environment, ensuring that new developments take into account health and wellbeing and encouraging the use of green, open spaces.

The Huntingdonshire District Council Corporate Plan (2015-2016) has three Strategic Priorities including: 'A strong local economy', 'Enabling sustainable growth' and 'Working with our communities'. The sports and leisure sector has a significant role to play across these three priorities.

2.3 Housing Growth Impact

Huntingdonshire will grow by over 21,000 new homes by 2036 with the population forecast to rise to 209,000. The majority of the growth will be around Huntingdon (including Alconbury Weald), St Neots and Wyton on the Hill. It is paramount that local infrastructure including sports facilities are fully considered and developed accordingly to meet the needs arising from this growth in population. (See Appendix x for forecast growth)

The Local Plan for Huntingdonshire is a key document that must be influenced by the sports and leisure sector. Planning for the future in terms of active design – encouraging walking and cycling etc – as well as providing fit for purpose infrastructure is fundamental to having a thriving active community with a good quality of life.

2.4 Overview of current participation in sport

Sport England carry out a national 'Active People' survey each year. The latest figures from APS9 indicate that 37.1% of adults (14yrs+) in Huntingdonshire take part in sport at least once a week compared to the national average of 36.5% and 24% take part in sport and active recreation three times a week compared to the national average of 23.9%

56.6% of adults who are inactive want to take part in sport demonstrating there is an opportunity to increase participation.

With regards to the Council run leisure facilities over xxx,xxx visits are recorded annually from xxx individual card holders – x% of the population.

2.4.1 Active People Key Results

13.6% of adult residents have volunteered in sport in the last month compared to the national average of 12.9%

33.8% take part in organised sport by belonging to a club, receiving tuition or taking part competitively compared to 33.9% nationally.

65.3% are satisfied with sporting provision compared to 61.7% nationally although this has fallen from 75.3% when the last strategy was published. (2009)

2.5 Improving the quality of life for our communities

17% of deaths are caused by inactivity. International comparison shows physical inactivity is a greater cause of death nationally than almost every other economically comparable country

£7.4bn is the estimated figure that physical inactivity costs the national economy in healthcare, premature deaths and sickness absence

£1,760-£6,900 can be saved in healthcare costs per person by taking part in sport

29% increase in numeracy levels can be achieved by underachieving young people who take part in sport

15.8% is the reduction in crime and antisocial behaviour in areas where at-risk youth have participated in sport for development programmes

*17.1% of young people and 69.1% of adults are overweight or obese in Huntingdonshire compared to the East of England average of 17% and 65% respectively.

*Source: Sport England Local Profile tool 2015 comparing East and England averages as well as CIPFA family neighbours

2.6 Economic Value of Sport

It is timely to note the economic value of sport to the local economy:

£70.2m in Gross Value Added (wages and operating profits)

£60.6m from people participating in sport

£24.0m from wider non-participation interests

1,709 jobs

£16.60 represents the value that volunteering brings to the local economy

£69.70 is the economic value of improved quality and length of life plus health care costs avoided

*Source:

3 Consultation

3.1 Informing the Strategy

It is important when compiling any strategy to consider all available sources of information to inform future policy decisions and action plans.

Huntingdonshire District Council routinely carries out consultation on services including leisure centres. In 2104 the centres were regarded very highly by residents in respect of all provided services.

The national Active People Survey (APS9, 2015) assesses satisfaction with sporting provision. 65.3% are satisfied with provision in Huntingdonshire compared to 61.7% nationally although this has fallen from 75.3% when the last strategy was published. This is a worrying trend and may reflect the age of some of the facilities.

3.2 Partners & Stakeholders

A range of partners and stakeholders were consulted with this strategy including:

- Sport England,
- CCC Public Health
- 'Living Sport' (Cambridgeshire & Peterborough County Sports Partnership)
- National governing bodies of key sports
- Parish & Town Councils
- Site operators

4 Audit of Provision

4.1 Overview of Provision

The District has a good supply of sports facilities both in terms of number, quality and range. Five Leisure Centres are provided and managed by Huntingdonshire District Council which include swimming pools, sports halls, health and fitness and outdoor provision.

The district is lucky to possess some sporting jewels for a district of its size including One Leisure St Ives Outdoor Centre, Huntingdon Gymnastics Club, Grafham Water Centre, St Neots Table Tennis Club, Hemingford Sports Pavilion (squash), Huntingdon Tennis Club and St Neots football Club in particular.

However many existing facilities are aging as well as catering for increased demand from the population growth. Satisfaction with sports facility provision in Huntingdonshire has declined from 75.3% to 65.3% since 2007. (Active People Survey)

4.2 Local Standards for Sport

Huntingdonshire District Council formally adopted local standards for sports facilities in 2008. These standards remain as the adopted standard in terms of future provision.

FACILITY	STANDARD
Sports Halls	51.2sq metres per 1,000 population
Swimming Pools	10.96sq metres per 1,000 population
Indoor Bowls Rink	0.05 rinks per 1,000 population
Artificial Turf Pitch	0.04 turf pitch per 1,000 population
Fitness Stations	3.6 stations per 1,000 population
Outdoor sports pitches, courts & greens	16,100sq metres per 1,000 population
Changing Facilities	1 facility per 2,000 people

4.3 Existing Provision and Future Needs

The headline sports facilities in Huntingdonshire against the above adopted standards demonstrate variations in provision with some types of facilities over supplied while others are already under-represented. With the forecast growth in population these gaps in provision will only be exacerbated.

4.3.1 SPORTS HALLS

Sports Halls are multi-purpose in nature allowing for a wide range of indoor active, sporting and play activities. Flexibility of space is important in ensuring long-term viability. Therefore Sport England recommends a minimum size of a four badminton court hall unless the facility is serving a small settlement or village.

There are currently twelve sports halls across the district with six having a minimum of four badminton courts in size. The district has two 6 court facilities. A further five sites have three courts and one with one court.

Current need

Facility Type	Local Standard	Required Level (173,000)	Current Level of Provision	Deficit/ Surplus
Sports Halls (min 4cts)	51.20 sq m	8,858 sq m	4,536 sq m	4,322 sq m
Sports Halls (all provision)	51.20 sq m	8,858 sq m	6,912 sq m	1,946 sq m

Even taking into account small halls (less than four courts) there is a current undersupply of 1,946 square metres (equivalent to 3.3 four court halls).

Future need

Facility Type	Local Standard	Required Level (188,400)	Current Level of Provision	Deficit/ Surplus
Sports Halls (min 4cts)	51.20 sq m	9,646 sq m	4,536 sq m	5,110 sq m
Sports Halls (all provision)	51.20 sq m	9,646 sq m	6,912 sq m	2,734 sq m

Sport England's Facilities Planning Model reports Huntingdonshire have 3.09 courts per 10,000 population compared to a national average of 4.35 and an East of England average of 4.49. The percentage of overall capacity used is also running at 90.1% compared to 72.3% and 71.3% respectively demonstrating again the under supply of courts in the district.

With the forecast growth in population the deficit increases. A one court facility is planned in the district but this will not address the significant under-provision in the district.

Future options

With significant housing developments planned in the Huntingdon and St Neots areas indoor sports facilities should be prioritised in order to enhance the quality of life for new communities and to ensure there are sufficient opportunities for people to participate indoors in a range of sports, play and physical activities going forward. Where secondary school provision is planned this should provide opportunities for co-located education/community access facilities.

Consideration should be given to successful sustainable models including options for specific types of indoor sports.

The Local Infrastructure List identifies the need for flexible indoor space to be provided in St Neots, Huntingdon, Alconbury Weald and Wyton on the Hill.

Given the current deficit in provision there is a long term need to retain existing sports hall provision.

4.3.2 INDOOR SWIMMING POOLS

Swimming remains one of the most popular, accessible sports for residents. It fulfils a number of objectives with people participating for social reasons, fun, health, fitness or competition. A valuable life skill that remains part of the national curriculum and yet 45% of the population are unable to swim 25 metres unaided at 11 years of age. In terms of family participation and as a non-weight bearing activity swimming could be extremely valuable as a tool in the fight against rising inactivity levels.

There are currently 12 indoor swimming pools across the district with a mixture of public and private membership access. Sport England recommends a minimum of 212 sq metres per pool (25metres x 8.5metres).

Current need

Facility Type	Local Standard	Required Level (173,000)	Current Level of Provision	Deficit/ Surplus
Swimming Pool (min 212sq.m.)	10.96 sq.m.	1,896 sq.m.	938 sq.m.	-959 sq.m.
Swimming Pool (all supply)	10.96 sq.m.	1,896 sq.m.	2,203 sq.m.	307 sq.m.

Future need

Facility Type	Local Standard	Required Level (188,400)	Current Level of Provision	Deficit/ Surplus
Swimming Pool (min 212sq.m.)	10.96 sq.m.	2,065 sq.m.	938 sq.m.	-1,127 sq.m.
Swimming Pool (all supply)	10.96 sq.m.	2,065 sq.m.	2,203 sq.m.	138 sq.m.

Sport England's Facilities Planning Model reports Huntingdonshire has 9.65 Water space per 10,000 population compared to a national average of 13.61 and an East of England average of 13.66. The percentage of overall capacity used is also running at 87.7% compared to 64.8% and 63.3%.

Future Options

When comparing to Sport England standards there is a clear deficit of swimming pool provision both now and into the future. However the importance of the smaller facilities particularly in smaller settlements (especially Ramsey and Sawtry) cannot be underestimated. With this in mind it is considered the current level of provision is adequate and will continue to meet need if the current level of facilities is maintained to a good standard.

4.3.3 INDOOR BOWLS

Given the aging profile of the district's population Indoor Bowls is an important element of the sporting offer. However it also has appeal across the age groups and the potential once again to be accessible to all the population including disabled people and people living with long term conditions.

There are two sites in the district: Huntingdon Indoor Bowls Club and St Neots and District Indoor Bowls Club.

Current need

Facility Type	Local Standard	Required Level (173,000)	Current Level of Provision	Deficit/ Surplus
Indoor Bowls (min 212sq.m.)	0.05 rinks	8.7 rinks	14 rinks	5 rinks

Future need

Facility Type	Local Standard	Required Level (188,400)	Current Level of Provision	Deficit/ Surplus
Indoor Bowls	0.05 rinks	9.4 rinks	14 rinks	5 rinks

Future Options

Although there are only two facilities they currently meet the current and future forecast need. The two facilities are within 20-30minutes drive time for the majority of the district and so it is considered there is no requirement for additional provision.

4.3.4 ARTIFICIAL TURF PITCHES

Artificial Turf Pitches are playing an increasing important role in providing high quality facilities for both training and competition for a number of sports.

There are currently eight full size pitches in the district. Since the previous strategy this type of facility has experienced the biggest growth particularly with the rise of 3rd generation pitches.

There are also six small size pitches which provide an important supply of good quality training facilities.

Current need

Facility Type	Local Standard	Required Level (173,000)	Current Level of Provision	Deficit/ Surplus
Artificial Turf Pitch	0.04 pitches	7 pitches	8 pitches	1 pitch

Future need

Facility Type	Local Standard	Required Level (188,400)	Current Level of Provision	Deficit/ Surplus
Artificial Turf Pitch	0.04 pitches	8 pitches	8 pitches	Nil

Future options

It is considered the current level of full size pitches is adequate for the district both now and looking forward to the future growth. However the trend to move to 3rd generation long pile surfaces should be monitored to ensure hockey is still adequately catered for.

Although the overall coverage in the district is high, there are geographical areas with no community access to a full size facility so consideration could be given to developing a facility in Ramsey or Sawtry. Particularly to support Hunts FA development clubs in Ramsey and Sawtry.

4.3.5 HEALTH AND FITNESS

Health and fitness facilities are an important part of the district's sporting and leisure offer both for general health and wellbeing but also for those participating in competitive sport.

Huntingdonshire District Council is the single largest provider with its chain of Impressions Fitness Studios but there are also a variety of other providers ranging in size and type of equipment.

Current need

Facility Type	Local Standard	Required Level (173,000)	Current Level of Provision	Deficit/ Surplus
Health and Fitness	3.6 stations	623 stations	740 stations	117 stations

Future need

Facility Type	Local Standard	Required Level (188,400)	Current Level of Provision	Deficit/ Surplus
Health and Fitness	3.6 stations	678 stations	740 stations	62 stations

Future options

It is considered the current level of supply is currently above that of the current and future demand as calculated by the adopted standard. This also does not take into account the new small scale facility at Alconbury Weald or proposed developments at One Leisure Huntingdon. However the One Leisure Huntingdon facility is in need of development due to current demand on existing facilities and should be brought forward.

There is not considered to be demand for any further significant developments of Health and Fitness facilities.

4.3.6 OUTDOOR GRASS PITCHES, COURTS AND GREENS

Outdoor formal sports playing areas provide a wide range of opportunities for all ages including football, rugby, tennis, cricket, golf, outdoor bowls, netball and athletics.

With a growing population heavy use of available formal playing areas can have a detrimental effect on the quality of the playing areas.

An update of the previous playing pitch strategy audit has identified the following outdoor provision:

Sport	Definition	Number
Football	Adult/Senior Pitches	
	Colts	
	9v9	
	Mini	
Rugby Union	Adult/Senior Pitches	
	Junior	
Rugby League	Adult/Senior Pitches	
Cricket		
Tennis		
Golf	18 hole courses	9
	9 hole courses	3
	6 hole courses	1
Athletics	6 lane track	1

Outdoor formal sports space is critical to a healthy and active community and must be at the forefront of all future developments.

It is important to note that space should be flexible to cater for changing demands over time for example mini soccer players grow up to play 9v9, then colts and subsequently senior football. The need for clubs can change season on season as teams move up the age groups.

It is recommended the Council undertake a full review of its Playing Pitch Strategy to complement and this overview strategy.

Future options

The Local Infrastructure Framework further identifies the need for additional provision of formal outdoor sports space especially with relation to new developments.

The Council should seek section 106 contributions to Outdoor Formal Sports on a robust basis. The need to good quality, fit for purpose outdoor sports areas to meet the needs of communities are vital to any new development in terms of being an attractive place to live.

Wherever outdoor sports facilities are provided they should be supplied by fit for purpose ancillary facilities including changing, toilets, disabled access, officials provision, car parking and storage.

4.4 Other Sports Facilities in Huntingdonshire

In addition to the headline facilities identified above there is a diverse range of facilities available to residents. The district has an enviable supply of golf courses and water sports are well represented with the River Ouse and lakes including Grafham Water and Paxton Lakes providing excellent opportunities. The district also has a number of horse riding schools.

5/ Sports Facilities Priorities in Huntingdonshire

5.1 Sports Priority Matrix

With rising inactivity levels and associated health costs and the austerity environment combining it is important to try and prioritise future investment decisions. It is important to invest where the greatest step change can be achieved. Therefore sports have been categorised into four distinct levels.

Sport	Ranking
Cricket, Football, Golf, Swimming	1
Athletics, Bowls, Cycling, Gymnastics, Rowing, Rugby Union, Sailing, Tennis	2
Badminton, Basketball, Canoeing, Equestrian, Hockey, Martial Arts, Netball, Rugby League, Squash, Table Tennis, Trampolining	3
Angling, Archery, Boxing, Fencing, Judo, Volleyball	4

5.2 Rationale behind the Sports Priority Matrix

Each sport was assessed against four factors: club infrastructure, facilities, and participation levels – current and potential. Each factor was scored out of 5 points with existing knowledge, Sport England Active People Survey data and number of clubs taken into account. A higher rating was given where the district benefits from a specialist ‘regional’ level facility including Huntingdon Gymnastics Club, St Neots Table Tennis Club and Huntingdon Tennis Club (Indoor courts).

The full matrix can be seen in Appendix x.

5.3 Existing Strategic Facilities

Huntingdonshire is blessed with a good range of multi-sport and regional level facilities.

Existing strategic sites have been identified as:

FACILITY	TYPE
ONE LEISURE ST IVES	Community Leisure Centre
ONE LEISURE HUNTINGDON	Community Leisure Centre
ONE LEISURE ST NEOTS	Community Leisure Centre
ONE LEISURE SAWTRY	Community Leisure Centre
ONE LEISURE RAMSEY	Community Leisure Centre
ONE LEISURE ST IVES OUTDOOR	Outdoor Multi-Sports Venue
HINCHINGBROOKE SCHOOL	Specialist Sports College
KIMBOLTON SCHOOL	Multi-Sports Venue
GODMANCHESTER CRICKET CLUB	Community Sports Club (Cricket)
HEMINGFORD SPORTS PAVILION	Community Sports Club (Squash)
HUNTINGDON GYMNASTICS CLUB	Community Sports Club (Gymnastics)
HUNTINGDON TENNIS CLUB	Community Sports Club (Tennis)
ST IVES RUGBY UNION CLUB	Community Sports Club (Rugby Union)
ST NEOTS TABLE TENNIS CLUB	Community Sports Club (Table Tennis)
ST NEOTS TOWN FOOTBALL CLUB	Semi-Pro Football Club (Football)
GRAFHAM WATER CENTRE	Watersports Venue
PAXTON LAKES	Watersports Venue

5.4 Existing sports facilities in need of refurbishment/upgrade etc

Over the past 5 years there has been significant investment into a number of sports facilities in the district namely: One Leisure St Ives, One Leisure St Ives Outdoor, One Leisure St Neots, St Ives Rugby Club, Huntingdon Gymnastics Club, and Rotations Trampolining Club.

However there are still a number of facilities in need of future refurbishment/upgrade due to wear and tear and to cater for the increasing population.

Sites need to ensure they are fully accessible but also should consider energy efficiency projects as part of future sustainability proofing – insulation, solar panels etc projects can all reduce utility bills and help to reduce running costs.

Huntingdonshire’s ‘One Leisure’ portfolio has an ongoing conditions survey to provide for a strategic framework for the management and maintenance of facilities.

Partners and stakeholders have identified a number of planned projects which have been rated in terms of strategic impact at Appendix x.

5.5 Gaps in Provision

Based on existing facility provision the following gaps in provision have been highlighted:

WARD	HIGH PRIORITY	MEDIUM PRIORITY	LOW PRIORITY

These gaps have been identified on the criteria they are within large enough settlements to support additional facilities, there is an obvious gap compared to similar settlements or through identification by partners and stakeholders. The list is continually updated as new projects emerge or new developments are known.

5.6 Sites where new facilities are required to meet identified strategic need

The expected housing growth in the district is forecast to be over 21,000 new dwellings. This will lead to unprecedented demand on facilities which are already in many cases at capacity.

Huntingdonshire District Council commissioned a joint consultancy team, led by EDAW plc, to undertake an in-depth study into the physical and social infrastructure needs, including sports facilities, arising from the projected population growth within the district. The Huntingdonshire Local Infrastructure Framework (HLIF) was produced to assist and inform the development of the Huntingdonshire Local Development Framework.

The HLIF divides the district into five key areas of Huntingdon, Yaxley, Ramsey, St Ives and St Neots enabling for more detailed analysis of social infrastructure demand.

The following additional facilities were assessed to be needed in light of the forecast growth:

FACILITY	TOTAL NEEDED	EQUIVALENT TO
Indoor Sports Hall (4 court hall)	2,600sq metres	4.4 four court halls
Swimming Pool Space (4 lane x 25m)	5,595sq metres	
Fitness Stations (min 20+ stations)	914	
Indoor Tennis Courts	2,717sq metres	
Indoor Bowls	812sq metres	
Synthetic Turf Pitch	15,284sq metres	
Pitches, Courts & Greens Inc	784,059sq metres	105 senior football pitches
Outdoor Tennis	14,162sq metres	
Outdoor Bowls	8,124sq metres	

As a result of the planned housing growth the Local Infrastructure List also names a number of individual projects that arise directly from the growth including:

AREA	KEY PROJECTS
Multi-Area Projects	
Huntingdon SPA	
St Neots SPA	
St Neots East SEL	
St Ives SPA	
Ramsey SPA	
Sawtry SC	
Warboys SC	
Yaxley SC	
Alconbury Weald SEL	
Wyton on the Hill SEL	
Buckden SC	
Kimbolton SC	
Somersham SC	
Small Settlements	

See HDC Local Infrastructure Framework for complete list.

5.7 'A priority for future investment'

Appendix x outlines known sporting and leisure facilities projects within the district both those that are for refurbishment as in section 5.4 but also additional projects that are new or significant priority projects for partners.

Resources are scarce and it is important that projects that can lead to a step change in participation are prioritised. However decision makers should seek to ensure issues around accessibility and innovation are supported.

All projects have therefore been rated in terms of need, sustainability and potential to impact participation levels.

6/ Strategic Overview

6.1 Policy Recommendations

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CURRENT ACTIVITIES OF THE ECONOMY AND GROWTH AND FINANCE AND PERFORMANCE PANELS

STUDY	OBJECTIVES	PANEL	STATUS
Flood Prevention within the District	To investigate flood prevention arrangements in the District and the impact of flooding on associated local policy developments.	Economy and Growth	The Panel received a presentation on the role of Internal Drainage Boards at the January 2016 meeting. Following the presentation the Panel decided to disband the Working Group.
Waste Collection Policies	To assist the Head of Operations and Executive Member for Operations & Environment with reviewing waste collection policies in relation to the collection points for wheeled bins/sacks and remote properties (farms and lodges).	Economy and Growth	The Working Group's activities are currently on hold until the Operations Review has been completed and implemented. Draft operational policies for garden waste contamination, dry recyclates contamination and lane end collection was considered at the Panel's November meeting.
Litter Policies and Practices (to include graffiti removal)	To consider and make recommendations on future litter and graffiti service scope and standards and on public appetite for changes.	Economy and Growth	The Working Group's activities are currently on hold until the Operations Review has been completed and implemented. The Street Cleansing Service Specification was considered at the Panel's January 2016 meeting.
Project Management Select Committee	To review and test the robustness of the Council's project management arrangements.	Finance and Performance	A report from the Projects and Programmes Manager on changes in Project Management was submitted to all three Overview and Scrutiny Panels in June 2015. The Panel received a six month update report on project delivery in October 2015 and a further review by the Project Management Select Committee is due in March 2016.

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Panel Date	Decision	Action	Response	Date for Future Action
	<u>Hinchingbrooke Hospital</u>			
	(a) Management of the Hospital			
03/03/15	Hisham Abdel-Rahman, CEO, attended the Panel and reported on the Hinchingbrooke Hospital Action Plan.			
07/04/15	Ruth Rogers, Chair, reported on the work of Healthwatch Cambridgeshire.			
03/11/15	Mark Cammies, Estates and Facilities Director, attended the Panel and reported on the Hinchingbrooke Health Campus.	The Panel requested regular updates on the Health Campus.		Date to be agreed
05/01/16	An article was published in the Hunts Post regarding the potential loss of services at Hinchingbrooke Hospital.	The Panel requested the attendance of Lance McCarthy, CEO at Hinchingbrooke Hospital at the meeting in February.	Lance McCarthy, CEO at Hinchingbrooke Hospital is to attend the Panel's meeting in February 2016.	02/02/2016
	(b) Financial and Operational Performance			
03/02/15	Presentation received from Mr R Murphy, Mr K Poyntz and Ms S Shuttlewood on hospital accountability. Discussed recent CQC report on the Hospital and CCG monitoring.	Reports to be presented to the Panel every six months.		
01/09/15	Report presented to the September 2015 meeting.		Next report due March 2016.	01/03/2016
	<u>Health economy</u>			
06/04/15	Scoping report on potential work on the health economy. Further reports requested on: <ul style="list-style-type: none"> the current state of Neighbourhood Planning within the area and how it was likely to develop and how it might 	Heads of Service to schedule reports on subjects relating to their services.	A presentation on the Cambridgeshire and Peterborough Health and Care System Transformation	01/03/2016

Panel Date	Decision	Action	Response	Date for Future Action
07/07/15	extended to Members. The Panel received an update report on the Children and Adolescent Mental Health Service (CAMHS).	The Panel requested further updates at future meetings.		Date to be agreed
04/06/13	<u>Review of Elderly Patient Care at Hinchingbrooke Hospital</u> Working Group comprising of Councillors S J Criswell, Mrs P A Jordan, P Kadewere and Mrs R E Matthews appointed to undertake a review of elderly patient care at Hinchingbrooke Hospital. The study will be undertaken in conjunction with the hospital. The Panel has received an oral report on recent Working Group meeting with the hospital.	Meetings held on 18 July, 11 November 2013 and 24 February 2014.	The Working Group's activities are currently on hold following a request to the Chairman because the workstream is linked to ongoing Care Quality Commission activity.	
03/11/15	<u>Registered Social Providers</u> Councillors R Fuller, P Kadewere, M C Oliver and Mrs D Reynolds appointed onto a Working Group to carry out a study on Registered Social Providers	First meeting to be held on 18 January 2016 to scope out the work.		
14/01/16	<u>Cambridgeshire County Council Budget Scrutiny</u> The Working Group comprising of Councillors T Alban, D Brown, G Bull, Mrs S J Conboy, S Criswell, M Francis, D A Giles, T Hayward, B Hyland, P Kadewere, T D Sanderson, M Shellens and R J West scrutinised the budget of the		A response to the budget proposals is to be sent to the County Council.	

Panel Date	Decision	Action	Response	Date for Future Action
19/01/16	<p>Children's, Families and Adult's Directorate.</p> <p>The Working Group scrutinised the budgets of the Economy, Transport and Environmental Services and Corporate Services.</p>			
05/01/16	<p><u>Huntingdonshire Strategic Partnership (HSP)</u></p> <p>Huntingdonshire Community Safety Partnership</p> <p>Annual review of the work of the Partnership.</p> <p>Children and Young People</p>	The 2015/16 report is planned for September 2015.		08/09/15
03/02/15	<p>Details of the thematic group's priorities received together with details of its terms of reference, membership and current matters being discussed. Presentation received.</p> <p>Health and Wellbeing</p>	The group meets four times per year in January, March, June and October.	Reports to be submitted to the ensuing panel meeting.	
03/02/15	<p>Background information received on the thematic group's outcomes, terms of reference, membership and action plan.</p>	Invitation extended to the Chairman and Vice-Chair to attend a future meeting.		